



ERIC GARCETTI  
MAYOR

**CITY OF LOS ANGELES**  
CALIFORNIA  
**Addendum No. 2**  
July 9, 2014



GARY LEE MOORE, PE, ENV, SP  
CITY ENGINEER

**Los Angeles Convention Center (LACC)  
Renovation and Expansion Project**

**Task Order Solicitation No. 0001 (Work Order No. E190777A)**

All consultants on the Bureau of Engineering 2014 Pre-Qualified (PQOC) Architectural On-Call List for Architectural and Related Professional Services are required to acknowledge receipt of this addendum by email reply.

This addendum consists of this eight-page transmittal containing questions and answers from the Mandatory Pre-Submittal Meeting held June 23, 2014 at the Los Angeles Convention Center , as well as, other submitted questions and their answers.

Consultants are hereby notified of the following questions and answers:

**I. MODIFICATIONS TO TASK ORDER SOLICITATION:**

No changes

**II. MODIFICATIONS TO COMPETITION BRIEF:**

Section XI “Submission Requirements” and Section XIV “Exhibits” have been changed. Changes to Section XI include the renumbering of the Sections in Stage I and modifications to Stage I, Section 9. Changes to Section XIV include the addition of Attachment 9, Schedule B.2. Changes are highlighted in **yellow** for clarity:

**XI. SUBMISSION REQUIREMENTS**

Prior to submitting a solicitation response, each firm must carefully review this Brief and any addenda subsequently issued. Teams are responsible for seeking any clarification or information needed to respond and are solely responsible for any deficiencies in the response submitted.

Each firm is solely responsible for all costs, direct or indirect, incurred responding to this Brief. The City will incur no obligation or liability in connection with the submittal of a response.

**STAGE I:**

Solicitation Responses shall be bound and include cover, dividers and resumes. ***Nine (9) copies*** of your Solicitation Responses shall be delivered no later than **2:00 p.m. on Thursday, July 24, 2014** to:

City of Los Angeles  
Bureau of Engineering  
1149 S. Broadway, 7th Floor, Los Angeles, CA 90015  
Attn: Deborah Weintraub



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Bound Solicitation Responses shall include the following:

- a. Section 1 – Cover Letter: Please include a cover letter stating project interest which includes:
  - A statement describing why your team considers itself qualified to complete the project and perform the work required in a responsive manner; and
  - A description of the anticipated interaction with the client.
- b. Section 2 – Review of Preliminary Scope of Work: Review the preliminary scope of work and provide comments, suggested modifications, changes and/or additions as appropriate.
- c. Section 3 – Narrative Summary: List and provide a summary narrative of scope, delivery method, construction budget, schedule, characteristics of project and personnel for convention centers and other comparable projects each key firm has recently completed.
- d. Section 4 – References: Provide contact information for at least three (3) references for completed convention center projects of similar size and scale for the proposed prime consultant.
- e. Section 5 – Architectural Team: Provide a project team organization chart for the design competition phase and a separate organization chart for the design and construction phase. Each proposal shall clearly list the Prime Architect for the design and construction phase should the contract be awarded to that team.
- f. Section 6 – Qualifications and Capabilities: Provide a detailed discussion of the qualifications and experience of the primary Convention Center Design Architect that would be assigned to this project. Provide additional information regarding the qualifications and experience of all other key staff that will be assigned to work on the project team. Please submit resumes of only those individuals that will actually be assigned to work on the project. Indicate how your team's resources will work together to complete this project.
- g. Section 7 – Related Project Manager Experience and References: Present a description of your firm's Project Manager's past performance on similar projects, including coordinating the work of sub-consultants. Provide locations, description of work, dates of construction and value of contracts, if applicable. Include name, address and phone number for three (3) references for the Project Manager.
- h. Section 8 – List of Sub-consultants: Identify any sub-consultants your firm will utilize to complete this project. Include resumes of the individuals who will be directly involved in this project, and briefly describe your firm's past experience, working relationship and involvement in joint projects with these sub-consultants.



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(It is understood that permission to add new sub-consultants will likely be necessary to meet qualification requirements of the contract, but existing sub-consultants should be provided opportunities to partner on the team in a supporting capacity to the extent possible.)

- i. **Section 9 – Schedule B – Work Order List of Sub-consultants:** Include with your Stage I proposal, a completed Schedule B (Exhibit No. 6) for Stage II work and Schedule B.2 (Exhibit No. 9) for the future design contract.

The prime consultants should include the existing Schedule A sub-consultants on Schedule B and B.2 to the extent possible, even if other similar sub-consultants are added to meet the experience requirements of projects of this scale.

- j. **Section 10 – Non-collusion Affidavit:** A non-collusion affidavit (Exhibit No. 7) must be signed and submitted with your proposal.

Excluding the resumes, bound solicitation responses shall not exceed forty (40) pages.

**STAGE II:**

The objective of the Submittal Requirements is to have each team communicate their design concept(s) as clearly and as simply as possible. There is also a need for uniformity to permit equitable comparisons. Submittals need to communicate functional relationships between proposed and existing elements, the appearance of elements, their massing, forms, openings, etc. There is also a need to communicate the three-dimensional qualities of each proposal via sketches, a 3-D virtual model and a physical model.

**SUBMITTAL REQUIREMENTS:** The Submittal will consist of a site model plus a maximum of eight (8) vertically oriented 30" x 40" boards and narrative material.

The boards should be of rigid, light material, such as foam core. Drawings may be made directly on these boards or drawings and/or prints may be mounted thereon. Drawings may overlap from one board to another. Three-dimensional (3-D) visualizations will be permitted at the presentations, but are not required. Respondents should include the name of their team on all exhibits. All plans should be oriented with "project North" located as on the plan of the existing site that will be provided.

**A. SITE MODEL 1"= XX' (Final scale to be determined at the Pre-Submittal Meeting)**

This model should be of the entire Project Site, and should include the surrounding streets and as much of the existing Convention Center as required to demonstrate the connectivity and circulation issues. The model should conceptually illustrate all proposed improvements, activity areas, buildings and landscape elements, open space areas, pedestrian and vehicular routes; parking, and related elements at full build out.



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**B. REQUIRED DRAWINGS**

The following drawings are required:

1. Context Plan (Final scale to be determined at the Pre-Submittal Meeting)

This Context Plan should clearly illustrate the relationship and linkages between the site (at full build out) and its surrounding neighborhoods and circulation systems. The entire site, surrounding streets, and nearby properties should be included.

2. Site Plan 1"=XX' (Scale to be determined at the Pre-Submittal Meeting):

The Site Plan should include the full site shown on the Site Model, and should clearly illustrate the urban design and landscape design concept(s) for the site. The plan should be drawn as a rooftop view of the site at build out. All major planning and design concepts should be freely annotated onto this Site Plan.

3. Floor Plans 1"=XX' (Scale to be determined at the Pre-Submittal Meeting):

Provide floor plans for all levels of the Expansion.

4. Construction Period Phasing Plan:

Provide a diagram illustrating the projected progress of construction and the related Convention Center traffic flow, pedestrian flow, exiting and continuity of business plan, freight deliveries, loading and related logistics during the Plan B construction period.

5. Exterior Elevations and Site Sections 1"=XX' (Scale to be determined at the Pre-Submittal Meeting):

Provide exterior elevations and sections through the site illustrating key building relationships and the three-dimensional aspects of the proposed improvements, especially the relationship of the proposed exhibition spaces, the ballroom and the meeting rooms.

6. Supporting Drawings & Diagrams:

Provide circulation diagrams that illustrate the flow of pedestrians, vehicles, service and freight operations emergency access, and onsite parking, with their relationship to nearby access streets. Provide an activity diagram that illustrates the location of day and nighttime activity areas. Provide any other drawings or diagrams necessary or desired to convey the planning and design proposals to the City, provided these drawings or diagrams remain within the maximum number of boards set forth above.



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7. 11" x 17" BOOKLET (10 copies):

Provide an 11" x 17" booklet (10 copies, which may be brought to the presentation) including images of all materials that will be presented to the Jury, including photographs of your model.

**C. PRELIMINARY COST ESTIMATE FOR CONSTRUCTION**

**D. PRELIMINARY DESIGN AND CONSTRUCTION SCHEDULE**

**E. PRELIMINARY PHASING PLAN**

All documentation should also be provided electronically in high resolution PDF format.

#### XIV. EXHIBITS

EXHIBIT NO.	DESCRIPTION	NOTES
1.	CSL Fiscal Analysis of Proposed Downtown Stadium and Convention Center Project (July 2011) at: <a href="http://clkrep.lacity.org/onlinedocs/2013/13-0657_RPT_CLA_05-28-13.pdf">http://clkrep.lacity.org/onlinedocs/2013/13-0657_RPT_CLA_05-28-13.pdf</a>	PDF
2.	Urban Land Institute Technical Report (August 2013) at: <a href="http://la.uli.org/wp-content/uploads/sites/26/2011/12/TAP-Los-Angeles-Convention-Center-Report-Final.pdf">http://la.uli.org/wp-content/uploads/sites/26/2011/12/TAP-Los-Angeles-Convention-Center-Report-Final.pdf</a>	PDF
3.	December 4, 2013_Report of the Chief Legislative Analyst "Alternative Modernization Options for the Los Angeles Convention Center" ( <a href="http://clkrep.lacity.org/onlinedocs/2013/13-0762_rpt_cla_12-4-13.pdf">clkrep.lacity.org/onlinedocs/2013/13-0762_rpt_cla_12-4-13.pdf</a> )	PDF
4.	Executive Summary for the Convention and Event Center Project Final Environmental Impact Report (August 2012). The complete Convention and Event Center Project Final Environmental Impact Report (August 2012) is available at	PDF
5.	Plan A Design Documents (provided for reference <u>only</u> ): These are public documents presented to the Cultural Affairs Commission for the Convention Center project with the Event Center that show the main elements of the Plan A design. The Plan B design would not have the same restrictions of the Plan A design, thus the Plan A design documents would not represent the work required.	PDF



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6.	Schedule B – Work Order List of Sub-Consultants	PDF
7.	Non-Collusion Affidavit Form	PDF
8.	A-06 Business Inclusion Program_Rev.12.2012	PDF
9.	LACC Renovation and Expansion Project Schedule B.2 – Projected Design List of MBE/WBE/SBE/EBE/DVBE/OVBE Sub-Consultants* Information Form	PDF

#### III. MODIFICATIONS TO ATTACHMENTS 1-9:

Attachment 9 “Schedule B.2 – Projected Design List of MBE/WBE/SBE/EBE/DVBE/OVBE Sub-Consultants\* Information Form” has been added. A copy of Schedule B.2 is attached with this Addendum No. 2.

#### IV. MISCELLANEOUS: Questions & Answers

1. **Since Plan A has been mentioned as a source of information, will consultants have access to the Plan A design?**
  - a. Exhibit 5 of the Competition Brief represents the extent to which Plan A work is available for reference. As noted in the TOS, the Plan B design does not have the limitations of the Plan A design.
2. **Are other components of the design such as the Hotel- a part of the \$350 million budget?**
  - a. No. The proposed public/private development components will not be included in the \$350 million budget. However, any potential retail or similar proposed components to be funded as part of the Convention Center project would be counted towards the \$350M construction budget.
3. **Please confirm that specific artists should not be included as part of the team organization, rather the team should consider indicating where and what type of artist might be most appropriate for the design. Also, please confirm that the artist selection will go through the standard Cultural Affairs process with design team participation after award. Please confirm.**
  - a. Confirmed.
4. **Will the energy data of the Los Angeles Convention Center be available if required?**
  - a. It is not anticipated that this information will be required for the 1st Stage of this Task Order. If required, the information can be provided upon request during the 2nd Stage of this Task Order.



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5. **Do the maximum allowable pages (40) of the submission mean 40 pages or 80 pages (40 double-sided)?**
  - a. Bound responses shall not exceed 40 pages double-sided (excluding cover, dividers and resumes).
  
6. **Do the maximum allowable pages include the Cover, Table of Contents or Dividers?**
  - a. No. The Cover or Table of Contents and dividers will not count towards the maximum pages allowed.
  
7. **Will question responses be issued to On-Call Architects or to all attendees at the Mandatory Meeting?**
  - a. Responses to questions from Consultants at the Pre-Submittal meeting and to those received outside of the meeting will only be officially issued to the on-call consultants. However, anyone can access the question responses and other Task Order Solicitation documents at [eng.lacity.org/projects/laccexpansion](http://eng.lacity.org/projects/laccexpansion).
  
8. **Competition Brief, Page 28 of 40, states that "Excluding the resumes, bound solicitation responses shall not exceed forty (40) pages." Please clarify if the page count includes covers and tabs. Please clarify if the page count is 40 single sided pages or 40 double sided pages for a total of 80 pages in actual content.**
  - a. See responses to Question 5 and 6.
  
9. **The TOS Introduction states that BOE is "soliciting proposals from qualified teams led by firms proposed for the BOE 2014 Pre-Qualified Architectural On-Call List for Architectural and Related Professional Services." However, Section V of the TOS states that "it is assumed that the architectural team member with the most convention center experience will likely be the Prime Architect." There seems to be a discrepancy in the role of the Prime.**
  - a. The existing on-call Architect is the Prime Consultant for Stage I and Stage II of this TOS. The future design contract for the Convention Center project will be negotiated with the firm designated in the Stage I submittal of the winning team as the proposed Prime Consultant for the design contract. In the Stage I submittal, the existing on-call Architect may propose that they would remain as the Prime Consultant for the Convention Center design contract or that it be a different firm. The designation of the lead firm for the design contract must be known in Stage I because it affects the scoring of the team qualifications.

The designation of the Prime Consultant for the Convention Center design contract will not affect the existing On-Call Architectural Contract moving forward. In other words, the existing On-Call Architect will remain as the Prime Consultant for the On-Call



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Architectural Services contract and will continue to receive future Task Order Solicitations to the On-Call Architectural Services list.

10. **Please verify that the Proposed BOE 2014 On-Call Architects should be the Prime Consultant, and that they should be assembling a design team with extensive design experience on large convention centers.**
  - a. See answer to Question 9. Proposals will be evaluated based upon the team structure and qualifications as described in the Task Order Solicitation. One of the key considerations in rating the team proposals in Stage I will be the experience of the proposed Prime Consultant (for the future design contract) with similar convention center projects, along with the experience of the proposed lead firms in each of the various key disciplines (Electrical, Mechanical, Structural, etc.) with similar convention center projects.
  
11. **Similarly, page 20 of 40 in the Competition Brief states that each BOE On-Call Architectural Consultant "must include as part of the design team a firm with extensive design experience on large convention center of similar scale if this experience does not exist in house." However, on page 27 of 40 in the Competition Brief, Section 3 References, requires "contact information for at least three (3) references for completed convention center projects of similar size and scale for the proposed prime consultant." Page 20 seems to indicate that the City recognizes that not all On-Call Architectural Consultants have large convention center experience, which is contrary to the requirements of page 27. Please verify that the references shall be for either the Prime Consultant or the Primary Convention Center Design Architect based on their level of experience.**
  - a. The three (3) references are for the proposed Prime Consultant for the future Convention Center design contract. It is anticipated that the proposed Prime Consultant for the design contract will have extensive design experience on large convention centers. This may or may not be the existing On-Call Architect, but must be clearly identified in the Stage I proposal.
  
12. **Under selection criteria for Stage 1 the proposal, in the Competition Brief (page 24 of 40), 10% of the criteria is based on the "Efforts to meet the City Business Inclusion Program sub-consultant outreach and anticipated participation levels as listed in Section XII of this Competition Brief." On page 28 of 40, describing the various components of the Stage 1 proposal, requires a completed Schedule B to be included in our proposal. It further goes on to state that "the list must include any request to add sub-consultants prior to the issuance of the NTP, if the list of sub-consultants requires modification from the sub-consultants listed in the Schedule A of the consultant contract." Please clarify if we are required to perform BIP Outreach requirements (indicators 1 through 7) and complete documentation as described in Exhibit 8, if**





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**we will be using consultants selected from Schedule A that was submitted along with our Prequalification On-Call contract.**

- a. BIP outreach is not required to use consultants selected from Schedule A that was submitted along with the Prequalification On-Call contract.
- 13. Please verify if we are required to perform BIP Outreach requirements per Section E, Page 10 of Exhibit No. 8 (A-06 Business Inclusion Program\_Rev.12.2012) if we need to update our current Schedule A or need to solicit sub-consultants that are not on the Schedule A, and include this documentation in with our Stage 1 proposal.**
- a. BIP outreach is required per Section E-2(a) of Exhibit No. 8 (A-06 Business Inclusion Program\_Rev.12.2012) to add firms to the Schedule A. Sub-consultant outreach must be completed by the Stage I submittal deadline (currently July 24), and outreach documentation must be submitted along with the Stage I submittal, but will not count towards the page limit.
- 14. Please verify that the sub-consultant substitution outreach requirements are only required for those respective sub-consultant disciplines that are outside of our current Schedule A.**
- a. No. BIP outreach is required for the addition of any firm(s) to the Schedule A. Also see response to Question 19(e).
- 15. Exhibit 8, Section B, Definition 15.b states that the Work performed by a MBE/WBE/SBE/EBE/DVBE prime consultant "will not be considered when determining a prime consultant's BIP outreach. The prime consultant will be required to make a BIP Outreach to obtain reasonable anticipated MBE, WBE, SBE, EBE and/or DVBE participation levels through sub-consulting or materials and supplies acquisition." Additionally, Section B, definition 15.h states that a SBE/EBE/DVBE prime consultant "shall receive pledged participation credit for the work performed by its own workforce." There two statements seem to contradict each other in regards to the calculation of anticipated levels.**
- a. These are not contradictory. Essentially the first requirement is clarifying that a Prime Consultant was required to perform outreach at the time the list was established even if the firm belonged to one or more of the various business categories. However, when it comes to calculating the pledged and actual participation levels of the different business categories, the Prime Consultant work may be counted toward SBE/EBE/DVBE participation levels (for those categories that the Prime Consultant is certified), but not MBE/WBE levels. For the current TOS, outreach is only required if the Prime Consultant is proposing to add new sub-consultants to the Schedule A.



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16. **Please clarify if the anticipated participation levels should be based on the total of the entire design team's fee (prime consultant plus all sub-consultants), or should they be based on the sub-total of sub-consultant fees only.**
  - a. Anticipated and pledged participation levels are based on the total of the entire design team's estimated fee (prime consultant plus all sub-consultants).
  
17. **Please clarify if SBE/EBE/DVBE Prime Consultants are allowed to include their fees in the calculation of anticipated participation levels. Please clarify if MBE/WBE Prime Consultants are allowed to include their fees in the calculation of anticipated participation levels.**
  - a. MBE/WBE Prime Consultants are not allowed to include their fees in the calculation of MBE/WBE pledged participation levels. SBE/EBE/DVBE Prime Consultants are allowed to include their fees in the calculation of SBE/EBE/DVBE pledged participation levels, provided they list themselves on the Schedule B and/or Schedule B.2 for the work to be provided by their own workforce.
  
18. **If West Hall is to remain, has there been any need identified to seismically upgrade the facility?**
  - a. Seismic upgrade to the West Hall to meet code requirements will be a part of the design of the project.
  
19. **Business Inclusion Program (BIP) Sub-consultant Substitution**
  - a. **Will outreach be done through BAVN?** No, outreach through BAVN will not be required or allowed (it is not possible since the solicitation is not in BAVN).
  - b. **If outreach is not done through BAVN, how is Schedule B completed?** Schedules B and B.2 shall be completed by listing sub-consultants proposed to be used from Schedule A as well as sub-consultants proposed to be added after properly following outreach requirements of Exhibit No. 8 Section E-2 (a).
  - c. **How is outreach correspondence documented?** See Section E-2 (a) of Exhibit No. 8 (A-06 Business Inclusion Program\_Rev.12.2012).
  - d. **How do we gain approval from the Board for all substitutions?** Sub-consultant additions to the contract do not require Board approval as do substitutions. However, they follow the same outreach process as substitutions; therefore, the reference to Exhibit No. 8 Section E-2 (a). It is not anticipated that firms will want to substitute firms from their Schedule A because that would eliminate existing subconsultants from use on future tasks. Instead it is anticipated that firms will simply be adding to their Schedule A as necessary for this Task Order Solicitation.
  - e. **How much outreach needs to be done in conjunction with schedule B? For example, if I want a new civil engineer, how many firms from each MBE/WBE category do I need to reach out to?** Outreach to at least one sub-consultant of each business category



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(MBE/WBE/SBE/EBE/DVBE/OBE) for each discipline for which a sub-consultant will be proposed to be added.

- f. **Does outreach need to be completed 15 days before the TOS responses are due? If not, when is this due by?** Outreach is not required to be completed 15 days before the TOS. Outreach must be completed by the Stage I TOS submittal date and the documentation submitted with the Stage I TOS submittal.
20. **How does the Environmental Impact Report (EIR) for Plan A relate to this Task Order and project?**
    - a. An anticipated range from a supplemental EIR to a completely new EIR is expected for this project. Proposals are not restricted by the EIR for Plan A. The EIR will be provided by the City.
  21. **Regarding Schedule B, Task Work Order List of Subconsultants – Because the exact scope and nature of the work will not be defined until after the Competition phase, we are unable to indicate a specific Dollar Value of the Subcontracts. Is it acceptable to simply indicate the proposed percentage of the individual Subcontracts?**
    - a. Schedule B should be completed to list the expected distribution of the \$200,000 stipend anticipated for Stage II. Schedule B.2 should be completed based on the expected distribution of the estimated design fee.
  22. **Is the \$350M project budget stated only for hard construction costs? All soft costs, design contracts, permits, studies, peer reviews, etc., are not part of this amount. *The \$350M is for construction only, bricks and mortar. Please confirm.***
    - a. \$350M is the TOS budget for hard construction costs and does not include project soft costs. The actual project budget is not yet approved.
  23. **How can dollar values for subcontracts be provided for Schedule B and C until a design fee has been established? At best % of participation can be estimated. Is the estimated percentage approach appropriate for the Stage 1 submittal?**
    - a. See Question 21 with regards to Schedule B and B.2. Schedule C will only be required consultant invoices are submitted.
  24. **Please confirm that the following are not included in the page count:**
    - a. **Resumes**  
Resumes are not included in the page count.
    - b. **The Table of Contents**  
Table of Contents are not included in the page count.
    - c. **Tabs between Sections**  
Tabs between Sections are not included in the page count.



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**d. Description of Mini-Outreach process and results**

The Mini-Outreach documentation is not included in the page count.

- 25. If we identify additional sub consultants through the outreach process, do they need to register in BAVN prior to the Stage 1 submittal or can they complete that effort after the team has been shortlisted for Stage 2?**
- a. No. The proposed additional subconsultants do not have to register their business on LABAVN.org prior to the Stage 1 submittal. Proposed subconsultants must register on LABAVN prior to award of the Stage II task, should the team be selected to proceed to Stage II.
- 26. Please clarify which additional certifications will meet the City of LA requirements – DWP, Port of LA, State of California, County of Los Angeles, other Cities or States?**
- a. Please refer to Exhibit No. 8 (A-06 Business Inclusion Program\_Rev.12.2012) Section B “Definitions” for accepted certifications for MBEs, WBEs, SBEs, EBEs, and DVBEs.
- 27. If a sub-consultant meets the certification process for the agency but is not yet registered with the City it may take a long time for finalizing their approved status. We understand that even an expedited reciprocity approval of SBE status is likely to take more than one month and that it typically takes as much as 3-4 months. Please confirm that this process can continue in parallel with the next phases of the selection process as long as it is prior to the final contract award?**
- a. Yes, the certification process can continue in parallel because any firm not certified by an agency accepted by the City (see Question No. 26) shall be considered an OBE until such time that they become certified. The prime consultant will receive credit for any work performed after the certification date.
- 28. What delivery method for contracting for the construction of the expansion will the City employ? The delivery method for construction of the expansion will be CM/GC at Risk. Please confirm.**
- a. As mentioned at the Pre-Submittal meeting, due to the anticipated schedule that may require early bid packages, the Construction Manager at Risk (CMAR) delivery for the project is the likely method that will be implemented. However, a final decision as to the construction phase contracting method has not been made.
- 29. Stage I Item B, what is being referenced as "preliminary scope of work" to be reviewed, commented on, changed or added to? Is the reference the design and construction phase?**



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- a. 'Preliminary Scope of Work' does not reference the design and construction phase. The City would like to receive feedback on the contents of the TOS and the Brief on items such as the programming goals, design requirements, budget, schedule, etc.
- 30. Stage I Item C, is the "Narrative Summary" referencing the Design and Construction phase of the project? If not, what is to be summarized in narrative form? Is this an opportunity to describe our project approach?**
- a. The Narrative Summary of Stage I, Item C require a summary narrative of scope, delivery method, construction budget, schedule, characteristics of project and personnel **for convention centers and other comparable projects each key firm has recently completed**. It does not reference the design and construction phase of this project nor is it intended to describe the project approach.
- b. The project approach can be included under Stage I, Section 2 "Review of Preliminary Scope of Work" (Item b).
- 31. I'm setting up our main submission document- in particular, the table of contents -and noticed that in the section outlining the requirements (page 26 and 27 of the competition brief) there are two section 3's and two section 4's listed. Should Narrative Summary and References be combined in the same section? Should Architectural Team and Qualifications be combined?**
- a. See Section II of this Addendum No. 2 for the revised Section XI "Submission Requirements".

Sincerely,

Digitally Signed By Ted Allen at 8:54 am, Jul 09, 2014

Ted Allen, Deputy City Engineer  
Department of Public Works  
Bureau of Engineering